



Glenbow's Board of Governors:

John Q. Adams, Chris Chan, Paul Desmarais III, Ken Fetherstonhaugh, Ryan R. Green, Martha Hall Findlay, Tim Hamilton, Paul Hardy, Kathryn Heath, Todd Hirsch, John Larsen, Zai Mamdani, Jim McLeod, Ross Middleton, Kent Monkman, Stephanie Pankratz, Patricia Phillips, Irfhan Rawji, Su Ying Strang, Lori Van Rooijen Pii'Takii, John R. Whelan

Glenbow's Board of Governors 2020-21

Irfhan Rawji, Chair (Calgary Alberta) joined Glenbow's Board in 2014, and serves as ex officio member of all Board Committees, as well as a member of the Anti-Racism and Equity Committee. Irhan is the Founder & CEO of MobSquad, a Managing Partner with Relay Ventures, and an Adjunct Professor with the Sauder School of Business at UBC.

Irfhan has over two decades of non-profit volunteer experience. In addition to Glenbow, he is currently on the Boards of the Institute for Canadian Citizenship, and Venture for Canada. Additionally, Irhan serves as Chair of the Heart & Stroke Foundation's Impact Fund Advisory Committee, as an advisor to the Canadian government's Impact and Innovation Unit within the Privy Council Office, and as a member of the New Economy Advisory Committee of the Alberta Securities Commission. Irhan is also on the National Advisory Committee of The Walrus, is an Advisor to the Canadian Urban Institute, and is co-Chair of the Board of Governors of Look Forward, a citizen engagement organization based in Calgary. Previously, Irhan served on the Boards of the Heart & Stroke Foundation of Canada (Board Chair), the Harbourfront Centre (Director, Treasurer), imagiNation150 (Director, Treasurer), the Harvard Business School Global Alumni Board (Director), Business and the Arts (Director), Creative Calgary (co-Founder and co-Chair), and as a member of and Finance and Investment Sub-Committee Chair of the Calgary 2026 Olympic and Paralympic Winter Games Bid Exploration Committee. Professionally, Irhan's experience includes service as Board Chair of The Organic Box, Board Chair of The Logic, Board Member of Canadian Western Bank (TSX:CWB), Board Member of Sage Properties, as well as Board Member of Chatter Research, which was recently sold to Stingray Media (TSX:RAY).

Irfhan holds an MBA with High Honors from Harvard Business School where he was a Baker Scholar, and also holds a BCom with Honours from the University of British Columbia where he was a Wesbrook Scholar. He is a recipient of The Queen Elizabeth II Diamond Jubilee Medal, the Heart & Stroke Foundation's Award of Merit, the Sauder School of Business' Teaching Excellence Award, Business for the Arts' Arnold Edinborough Award, and is a member of Canada's Top 40 Under 40 (2017).

John Q. Adams, Governor (Calgary, Alberta) John is Vice President, Private Wealth at Fiera Capital, and is responsible for leading their business development initiatives in Calgary. He has over 30 years of experience in the financial services industry, gaining significant expertise in the areas of strategic planning, business development, marketing, sales, and wealth management.

Having started his career at Royal Trust in 1988, John progressively took on more senior positions at Royal Bank, TE Financial, and Scotiabank. In addition, John was a senior member of the team that obtained a Canadian Schedule 1 Chartered Bank license for a new start-up, Bridgewater Bank, in 2005, where he successfully led the initial marketing and product development team.

John is a graduate of the University of Calgary (B.A. History 1985) where he also obtained his Marketing Certificate (1998). He is actively involved in the local business community both personally and professionally. John serves as the Vice-Chair of Valour Canada, is involved in the Calgary Chamber, and supports several non-profits.

Chris Chan, Governor (Calgary, Alberta) joined Glenbow's Board in 2017. He is President of W. Chan Investments Ltd. managing a broad retail and real estate portfolio. He has 35+ years experience in national food service and hospitality as well as developing commercial properties across Canada.

Paul Desmarais III, Governor (Montreal, Quebec) joined Glenbow's Board in 2019. He is a Senior Vice-President of Power Corporation and Power Financial. He acts as Executive Chairman of Sagard Holdings and Portag3, Chairman of Wealthsimple and Peak Achievement Athletics, and Vice-Chairman of Imerys.

He is also a director of Great-West Life, Investors Group, Mackenzie, Pargesa, Groupe Bruxelles Lambert, IntegraMed, and Personal Capital.

Before joining Power as Vice-President in May 2014, Paul was Assistant Vice-President in the Risk Management Group of Great-West Lifeco beginning in 2012. Previously, he worked in project management and corporate strategy at Imerys in France. He began his career in 2004, working for five years with Goldman Sachs in the United States, in the Investment Banking and Investment Strategy Groups, as well as in the Special Situations Group.

Paul is the Founder and Honorary Chairman of Young Canadians in Finance. He served as Co-Chair of

the True Patriot Love 2014 Arctic Expedition to the Magnetic North Pole. Paul is the Chair of the Kenojuak Cultural Centre and Print Shop campaign. He has been recognized in Canada's Top 40 Under 40 and in 2019 received the Arnold Edinborough Award from Business for the Arts.

Paul is the recipient of a Bachelor of Arts degree in Economics from Harvard College (graduating cum laude) and he holds a Master in Business Administration from INSEAD in France.

Ken Fetherstonhaugh, Chair, Audit/Investment Committee (Edmonton, Alberta) joined Glenbow's Board in 2015. Ken brings 20 years of experience with a proven record of accomplishment in leadership roles in financial services, all concentrated on Alberta and the Prairie provinces. As Senior Vice President, BMO Private Banking, Prairies, Ken is responsible for wealth management services delivery across three provinces (Alberta, Saskatchewan, and Manitoba), leading a team of over 100 professionals to deliver investment counsel, trust, and banking services to high-net-worth individuals and families. Ken has been with BMO for 10 years, beginning as a Director and advancing to the role of Managing Director, Credit Structuring with Corporate Finance Division, and most recently was Head, Commercial Credit - Western Canada. He holds a BBA from Wilfrid Laurier University and an Executive MBA from the University of Calgary.

Ryan Green, Governor (Calgary, Alberta) joined the Board in 2020. Ryan is the president and owner of Masters Gallery Ltd. He has over 20 years of experience as a dealer of Canadian historical, post war, and contemporary art with a specialty in Group of Seven and mid-century Quebec Abstraction. He received an MA in the History of Art from the University College London, England, specializing in late fifteenth century Florentine sculpture and a BA in Art History with honours from the University of Calgary. In addition to creating and teaching the curriculum for its inaugural course on Canadian Art History and Appreciation,

he has instructed and lectured on European art and art history for the University of Calgary's continuing education department. In 2009 he presented 'On Verrocchio's Doubting Thomas and the Five Senses' at University College London and the Courtauld Institute, London England. For the past five years he has been invited to speak at the Rotary Club Fundraiser, Tom Jackson's Stay in School program presented by Art Talks. He is the founder of Young Masters, a collaborative initiative with Masters Gallery and the Calgary Public School Board to introduce elementary school students to Canadian art, artists, and art appreciation.

Ryan is a Canadian friend of the Dulwich Picture Gallery, London, England, an Honorary Associate member of the Alberta Society of Artists and a distinguished patron of the National Gallery of Canada, Ottawa.

Martha Hall Findlay, Governor (Calgary, Alberta) joined Glenbow's Board in 2019 and serves as a member of the Project Oversight Committee. As a corporate lawyer, senior business executive, and successful entrepreneur, Martha brings more than 25 years of domestic and

international experience with major multinationals as well as start-ups, primarily in telecommunications and technology. She is currently

Chief Sustainability Officer at Suncor Energy, and was formerly President and CEO of the Canada West Foundation, a member of the Minister of International Trade's Trade Expert Advisory Council and serves as the Chair of the Board of Directors of Alpine Canada. From 2008 to 2011 Martha was a Member of Parliament in the Toronto riding of Willowdale, serving in several capacities in the Shadow Cabinet, and as a member

of the House of Commons Standing Committees for Finance; Transport, Infrastructure and Communities; Government Operations; and International Trade. Ms. Findlay received her BA in International Relations from the University of Toronto and her LLB from York University.

Tim Hamilton, Governor (Calgary, Alberta) joined Glenbow's Board in 2015. Tim is a Partner with Janet Soles and Associates Executive Search and is entering his 29th year of executive search. Tim's practice involves private sector as well as public sector senior executive searches with a focus on C-suite and board assignments. Prior to joining Janet Soles, he was a Partner at Boyden, and was Founding Partner of Hamilton Hall Soles / Odgers Berndtson. Previously, Tim was a Managing Partner of the Caldwell Partners for Western Canada and, prior to that, he was Senior Vice President for Ketchum Canada. Early in his career he served as Special Assistant to the Minister of Employment and Immigration and to the Minister of Environment in the Government of Canada.

Paul Hardy, Chair, Collections & Access Committee (Calgary, Alberta) joined Glenbow's Board in 2018. Paul is an internationally acclaimed fashion and interior designer with more than two decades of experience within luxury fashion and interior design, retail, branding and creative consulting. In 2015-16 Paul was Glenbow's artist in residence, resulting in the year-long exhibition Kaleidoscopic Animalia.

Kathryn Heath, Chair, Governance Committee (Calgary, Alberta) joined Glenbow's Board in 2015. She is a retired corporate lawyer with 30 years of counsel and executive experience in domestic and international companies in the private and public sectors.

Todd Hirsch, Governor (Calgary, Alberta) joined Glenbow's Board in 2018. He is the Vice President and Chief Economist for ATB Financial, an Alberta-based financial institution that provides banking services and investment management expertise to 770,000-plus customers in 247 Alberta communities.

Todd holds a BA Honours in Economics from UAlberta and an MA in Economics from UCalgary. For over 25 years, he has worked as an economist at numerous organizations including the Canadian Pacific Railway, the Canada West Foundation, and the Bank of Canada. He also taught economics at the University of Calgary for nearly a decade, both in the Department of

Economics as well as the Faculty of Continuing Education. He has also been an instructor at the University of Alberta School of Business in executive education.

Todd is also the author of four books. His latest, *Spiders in COVID Space: Adapting during and after the pandemic* was released in March 2021. As part of his role at ATB Financial, he speaks to hundreds of audiences across the country each year and has been recognized as one of Alberta's most influential people. He received the Queen's Diamond Jubilee Medal, the University of Alberta's Alumni Honour Award, and an honorary degree from Mount Royal University.

John Larsen, Governor (Victoria, British Columbia) joined Glenbow's Board in 2012. He is Executive Vice President (Crisis & Reputation Risk), and former General Manager, with Edelman Canada. Prior to joining Edelman, John was President of Zero Hour Strategy, a crisis communications and reputation management consultancy. He is the former President and owner of Corpen Group, Canada's largest independent crisis communications agency.

John is the 2012 Canadian recipient of the prestigious International Association of Business Communicators 'Master Communicator' designation. He has also held senior communications positions with various orders of government and in international consulting. John is the former head of the Canadian Forces Reserve Public Affairs Branch, and is currently a National Director with the Canadian Forces Liaison Council.

John holds a formal designation through the Institute of Corporate Directors (ICD.D), holds the international designation of Accredited Business Communicator (ABC), has a Master's Degree in communications, has completed the Harvard University (John F. Kennedy School of Government) Executive Education program in leadership, and is a graduate of the Canadian Forces Command and Staff College. He also holds formal United Nations status as an International Permanent Observatory (IPO) Expert on Major Event Security. In 2020 he completed a graduate certificate in Leadership Psychology through Cornell University.

Zai Mamdani, Governor (Calgary, Alberta) joined Glenbow's Board in 2019. She is a trusted leader and relationship builder in both the corporate and non-profit sectors. Her most recent role has been providing leadership and guidance at Strategic Group, a company she co-founded, in support of the organization's vision for community partnerships and corporate sponsorships.

Jim McLeod, Past Chair (Calgary, Alberta) joined Glenbow's Board in 2015 and served as Chair of the Board from 2015-17. Jim worked in the petroleum sector for 30 years, recently retiring from Nexen Energy ULC. He is an avid collector of western Canadian folk art and Canadian art.

Ross Middleton, Governor (Calgary, Alberta) joined Glenbow's Board in 2018. As the lead of Boston Consulting Group's (BCG) Calgary office and BCG Canada's Energy Practice, Ross acts as

a senior advisor to executive teams in the oil and gas, mining, and utilities sectors on their strategic agenda. Ross is presently Board Chair at Tourism Calgary and Board Chair of Beakerhead – an organization devoted to nurturing a passion for science. He is also a member of a CEO Roundtable refreshing Calgary's economic strategy in partnership with Calgary Economic Development. Ross received his BSc in Geology and his MBA from the University of Melbourne, where he was head of the student body, and won the John Clemenger Prize as the best MBA student.

Kent Monkman, Governor, Dish With One Spoon Territory (Toronto, Canada) joined Glenbow's Board in 2018 and is co-chair of its capital campaign, Glenbow Reimagined.

Known for his provocative interventions into Western European and American art history, Kent explores themes of colonization, sexuality, loss, and resilience – the complexities of historic and contemporary Indigenous experiences – across painting, film/video, performance, and installation. Kent's gender-fluid alter ego, Miss Chief Eagle Testickle, often appears in his work as a time-travelling, shape-shifting, supernatural being who reverses the colonial gaze to challenge received notions of history and Indigenous peoples.

Kent's painting and installation works have been exhibited at The Metropolitan Museum of Art; Musée des Beaux-Arts de Montréal; Musée d'art contemporain de Montréal; The National Gallery of Canada; Crystal Bridges Museum of American Art; Hayward Gallery; Witte de With Centre for Contemporary Art; Musée d'art Contemporain de Rochechouart; Maison Rouge; Philbrook Museum of Art; and Palais de Tokyo. He has created site-specific performances at The Metropolitan Museum of Art; The Royal Ontario Museum; Compton Verney, Warwickshire; and The Denver Art Museum. Kent has had two nationally touring solo exhibitions, Shame and Prejudice: A Story of Resilience (2017-2020), and The Triumph of Mischief (2007-2010).

Kent's short film and video works, collaboratively made with Gisèle Gordon, have screened at festivals such as the Berlinale (2007, 2008) and the Toronto International Film Festival (2007, 2015). Kent is the recipient of the Ontario Premier's Award for Excellence in the Arts (2017), an honorary doctorate degree from OCAD University (2017), the Indspire Award (2014), and the Hnatyshyn Foundation Visual Arts Award (2014).

Stephanie Pankratz, Governor (Calgary, Alberta) joined Glenbow's Board in 2016. She is a Partner with the Audit practice of KPMG Calgary, where she has worked for the past 12 years. During her career at KPMG, Stephanie has focused on providing audit and audit-related services to public clients across a wide variety of industries including oil and gas, power, and agriculture. She is a Chartered Professional Accountant and received a Masters of Professional Accounting from the University of Saskatchewan and a Bachelor of Commerce from the University of Calgary. Stephanie is a Vice Chair of the United Way Women's Leadership Council and served on the public practice working group for the Institute of Chartered Accountants of Alberta from 2014-16.

Patricia Phillips, Chair, Development Committee (Calgary, Alberta) joined Glenbow's Board in 2019.

As CEO of PBA Group, Patricia leads the company's management, growth, strategic direction, business development, and asset and property management. In her role, she has closed over \$1.5 billion in transactions, including merger and acquisitions, dispositions, reverse takeovers, and amalgamations. Before joining PBA Group, she founded and was CEO for three successful private oil and gas companies, all engaged in the exploration and development of oil and natural gas in the Western Canadian Sedimentary Basin.

Patricia served as an economist on trade policy development for the Tokyo Round of the General Agreement on Tariffs and Trade (GATT) in Geneva. She has also worked on Wall Street as a Financial Analyst for Credit Suisse First Boston, co-managing the energy and sovereign sectors while working directly with financial issuers in areas of initial public offerings, capital markets, merger and acquisitions, and restructuring.

Patricia believes in and practices giving back to her communities. She co-founded the Phillips Foundation, an organization that actively supports many charities within Calgary. Knowing that healthy businesses

and healthy communities thrive when they work in tandem, she co-founded Calgary Rising, a collaborative initiative inviting like-minded capital partners to invest in private infrastructure that stimulates economic growth and promotes the good of the wider community.

Patricia attended Sciences Po in Paris, France. She holds a Bachelor of Arts (Magna Cum Laude) in Economics from Mount Holyoke College and a Master of Business Administration from the McCombs School of Business at the University of Texas (Austin).

Su Ying Strang, Governor (Calgary, Alberta) joined Glenbow's Board in 2018 and currently serves as Co-Chair of the museum's Anti-Racism and Equity Committee. A cultural worker and artist, she specializes in artist-run centres, contemporary art, and community engagement through the arts. Her focus on artist-run culture over the past decade has given her a keen insight and understanding into the operations, governance, and possibilities for not-for-profit arts organizations.

Lori Van Rooijen Pii'Takii, Vice-Chair and Chair, Project Oversight Committee (Calgary Alberta) joined Glenbow's Board in 2015. Lori is President of Larkspur Consulting Inc. (LCI). She is a strategic planner, facilitator, public/stakeholder engagement specialist, and Capital Project Manager with over 25 years of experience. Lori has been project director on some of Calgary's largest public projects. She has developed business cases and/or garnered public and political support for numerous public projects resulting in new funding including the University of Calgary's Taylor Family Digital Library and West Campus development, the Lois Hole Digital Library, the Calgary Science Centre - TELUS Spark, and the Jubilee Auditoria recapitalization project. Her recent projects include the YW Calgary new Hub Facility, Vecova Centre for

Disability Services and Research, Red Crow Community College, CARYA Community Hub, and the Sunalta Community Hub.

John R. Whelan, Governor (Calgary, Alberta) joined Glenbow's Board in 2020. He is currently Vice President, Heavy Oil at Exxon Mobil, and was most recently Senior Vice President, Imperial Oil, leading Imperial's Upstream oil and gas organization. John started his career with Mobil Oil Canada in 1988 as a subsurface engineer in Drayton Valley, Alberta. He has held a variety of international roles in Norway and the US, related to the development of major offshore oil and gas projects, as well as global planning, business analysis, and technical operations management. John currently serves on the boards of a number of corporations and volunteers with the Rocky Mountain Little League and Glenlake Minor Hockey Association. Originally from St John's, Newfoundland, he is a graduate of Memorial University, and has graduated from leadership programs at Columbia University and the University of North Carolina, Chapel Hill.